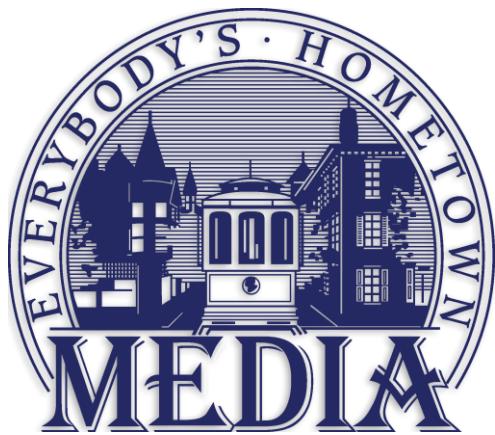
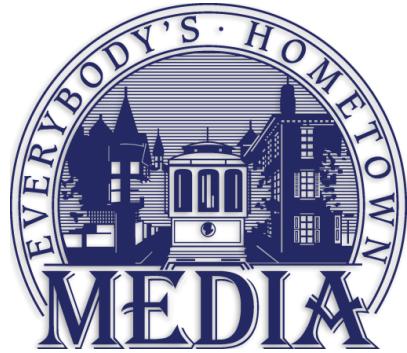


**Borough of Media
Delaware County, Pennsylvania**



2025-2029 Capital Improvement Plan

301 North Jackson Street
Media, PA 19063



Mayor

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Borough Council

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Background

The Capital Improvement Plan represents a multi-year schedule of major improvements to the Borough's physical property, including equipment and infrastructure. The purpose of the plan is to identify the Borough's capital needs and match funding sources to those priorities. The 2025 Capital Budget and multi-year Capital Improvement Plan was developed in coordination with the Borough's General Fund budget development and other strategic goals. The plan will be updated annually to reflect changing needs and fiscal capacity of the Borough.

Capital Project Definition

Capital expenditures are defined as assets, maintenance, and improvements funded from the Borough's Capital Reserve Fund that shall typically cost in excess of \$5,000 with a useful life greater than 1 year.

A capital project may include, but is not limited to the following:

- New construction, expansion, renovation, or replacement for an existing facility or asset
- A major maintenance or rehabilitation project for existing facilities and assets
- A purchase of equipment
- The acquisition of land for public use
- Related planning, engineering, design, appraisal, or feasibility costs

Projects or expenses with a total value below \$5,000 and/or a minimum useful life of less than 5 years are categorized as non-capital expenses and included in the annual operating budget.

Capital Projects financed through debt should have a minimum useful life no shorter than the length of debt service. Capital Projects that have a shorter minimum useful life should be funded with Pay-As-You-Go or PAYGO funds.

Capital Project Prioritization

Capital needs and requests will often exceed current funding capacity. As a result, the Borough seeks to evaluate and prioritize capital needs based upon the following criteria:

1. **Asset Protection/Preservation/Replacement-** protects or preserves municipal assets that are essential to providing basic services to the community. Also includes replacing assets that are at or nearing the end of their useful life.
2. **Public Health, Safety, and Quality of Life-** improves the overall health, safety, and quality of life of the community through investments in recreation assets such as bike trails, safe roadways and walkways, enhancements to public safety, storm water infrastructure, and other improvements that positively impact overall community wellbeing.
3. **Availability of Funding-** capital improvement needs may be funded by various internal sources including capital reserve funds and borough general funds. Borough resources can be leveraged by strategically prioritizing capital projects that may be eligible for external funding through grants, reimbursements, and other external sources.
4. **Timing and Urgency-**some projects require swift action while others may be deferred. For example, a project that must be completed prior to beginning another may be considered urgent.
5. **Regulatory Compliance-**complies with County, State, and Federal mandates such as the Americans with Disabilities Act and Pennsylvania Department of Environmental Protection directives. Also includes compliance with borough ordinances.
6. **Long-Term Planning-** supports initiatives and goals established by adopted plans such as the Comprehensive Plan, Stormwater Master Plan, and/or Economic Development Strategy and Implementation Plan. Multi-year strategic planning efforts establish long-term priorities that are often informed by public input and are therefore useful when allocating resources.
7. **Economic Development-** strengthens the local tax base through investments that attract and retain residents, encourage employment growth, support businesses, promote private investment, and generally facilitate economic activity.
8. **Sustainability-**promotes environmental responsibility through the transition to energy-efficient policies and assets, investments in public transportation, and projects that support green initiatives.

| Criteria | Scoring Scale | | | Weight |
|--|--|---|---|--------|
| | 1 | 3 | 5 | |
| Asset Preservation/Protection/Replacement | No connection to municipal asset replacement | Some project resources dedicated to preserving/protecting/replacing municipal asset(s) | Critical to preserving/protecting/replacing asset(s) near or at the end of useful life | 25% |
| Public Health, Safety, and Quality of Life | Does not impact the health, safety, and quality of life of residents | Moderately impacts the health, safety, and quality of life of residents | Significantly impacts the health, safety, and quality of life of residents | 20% |
| Availability of Funding | A funding source has not been identified | Funding source(s) identified and primarily relies on internal borough funds | Funding source(s) identified and a majority of the project is funded by external sources | 15% |
| Timing and Urgency | Can be deferred to later years | Moderate timing urgency | Strong timing urgency | 15% |
| Regulatory Compliance | Does not address a County, State, or Federal mandate | Provides a short-term solution for a current or anticipated regulatory compliance issue, but will require further action | Provides a long-term resolution of a current or anticipated regulatory compliance issue | 10% |
| Long-Term Planning | Not connected with an adopted multi-year plan | Generally supports the goals and intention of an adopted multi-year plan, but does not directly address a recommendation or action item | Directly addresses a recommendation or action item included in an adopted multi-year plan | 5% |
| Economic Development | No impact on economic development | Moderate positive impact on tax base and/or connection to the Economic Development Strategy and Implementation Plan | Strong positive impact on tax base and/or connection to the Economic Development Strategy and Implementation Plan | 5% |
| Sustainability | Does not promote environmental sustainability | Moderately supports environmental sustainability goals | Directly addresses environmental sustainability goals | 5% |

Capital Planning Process

The capital planning process will be led by the Borough Manager and Finance Director, responsible for coordinating all capital improvement planning processes. A successful capital planning effort will also require support from various other departments and individuals. The Borough Manager and Finance Director will establish a CIP Working Group to help create and monitor the capital improvement plan. Members of the CIP Working Group may include department heads, the Borough Engineer, and others responsible for managing capital assets and projects.

The Capital Budget Process, which is based on best practices as defined by the GFOA, involves the following steps:

1. Capital improvement needs assessment/asset inventory assessment

As a first step in developing the capital improvement plan and identifying capital needs, the Borough will perform an asset inventory assessment. This process may be led by department heads with support from the Finance Department. The inventory assessment includes a listing of all capital assets based on available information. First, the condition of each asset must be assessed. Next, the cost of the asset including the purchase price or construction costs for each item must be determined. If historical cost data is missing, estimates are used.

The asset inventory includes a forecast of the cost of deferring maintenance and a determination of the useful life of each asset. If an asset is not replaced, what is the cost of maintaining the asset? How much longer will the asset be viable to the department? How much longer can the Borough use the asset to deliver adequate service to the community? What is the asset replacement cost?

2. Determine the status of current projects

The Borough Manager and Finance Director will regularly convene the CIP Working group as part of the Borough's regular capital improvement plan monitoring process. During the meetings, the group reviews the current status of projects including progress towards completion, unforeseen challenges, and changes in budget. Unanticipated changes in project course will be reflected appropriately in the updated capital improvement plan.

3. Solicit project requests for proposed future projects

Once the inventory assessment is complete, the Borough Manager and Finance Director will distribute a project request form to all departments and individuals responsible for managing capital assets and projects. The purpose of the project request form is to solicit proposals for future projects. The proposals include basic project information such as project start and end dates, purpose, justification, proposed source of funding, and the impact on the operating budget (positive or negative).

The project requests are extensive and address a variety of department and Borough purposes and functions such as service improvement, economic development, public safety, neighborhood beautification, and other needs. A comprehensive list of all potential projects increases the likelihood that needs are addressed before a critical point is reached and allows for a broader range of options.

Next, the Borough Manager and Finance Director will meet with department heads and the CIP Working Group to review project requests. The CIP Working Group may be particularly helpful in identifying

potential inter-departmental issues such as duplicate or overlapping projects and/or unintentionally omitted projects.

4. Prioritize and evaluate projects

The Borough Manager and Finance Director collect the project proposals and apply prioritization criteria to facilitate the selection process. The Borough Manager and Finance Director consider factors including protection/preservation of Borough assets, health/safety implications, cost and availability of funding, timing and urgency, regulatory compliance, long-term planning, economic development, and sustainability (see page 3).

5. Assess fiscal capacity and develop a financing plan

The Finance Director will now assess the fiscal capacity to fund the capital improvement plan. During the annual budget process, the Finance Director determines General Fund capacity to fund operations, maintain compliance with established financial policies (e.g. fund balance policy), and fund capital improvements.

6. Analyze and adjust the preliminary capital improvement plan

The project request forms recommend a preliminary capital improvement plan. Using the established fiscal capacity, the results of the project prioritization exercise, input from the CIP Working group, and other relevant information, the Borough Manager and Finance Director will analyze and adjust the preliminary capital improvement plan if necessary.

Because resources are limited, the recommended preliminary plan may result in funding imbalance. A variety of strategies can be employed to address funding imbalance such as the deferral or elimination of projects, adjustments to project cost, and/or a modification of the allocation of Borough resources to capital projects.

7. Finalize the Capital Improvement Plan

The Borough Manager and Finance Director will organize the information gathered throughout the process to establish the capital improvement plan. The Borough Manager and Finance Director are responsible for incorporating feedback from department heads, the CIP Working Group, committee members, and Council into the plan. The plan will be coordinated with the Borough's General Fund budget and overall strategic goals. The final plan will be available for public inspection in parallel with the annual Borough budget adoption process.

8. Monitor the program

The department heads and other relevant parties are accountable for tracking the progress of their own initiatives; however, the Borough Manager and Finance Director will employ the appropriate monitoring tools to ensure efficient implementation of capital projects. As previously stated, the CIP Working Group will meet regularly to discuss the status of projects, review budget developments, and identify potential remedies to unforeseen obstacles. The Finance Director maintains a centralized list of all capital initiatives that is updated regularly with status changes.

Capital Budget Calendar

| July | |
|---|--|
| Borough completes an asset inventory assessment | |
| The CIP Working groups meets to discuss the status of current projects | |
| August | |
| Borough Manager and Finance Director distribute project request forms | |
| Borough Manager and Finance Director meet with the CIP Working Group and department heads to discuss project requests | |
| September | |
| Borough Manager and Finance Director review project requests and develop preliminary prioritization | |
| Finance Department prepares financial analysis/assessment of fiscal capacity | |
| October | |
| Borough Manager and Finance Director adjust preliminary CIP based on prioritization and financial assessments | |
| Borough Manager and Finance Director meet with department heads and members of the CIP Working Group to discuss draft CIP | |
| Borough Manager and Finance Director review the Draft CIP with Finance Committee | |
| November | |
| Borough Manager and Finance Director amend draft based on internal reviews and budget developments; submit to council | |
| Final revision and proofreading of the proposed CIP | |
| December | |
| Borough Council budget presentation and adoption | |

Funding Sources

Types of Funding

CAPITAL RESERVE FUND: The Borough funds a number of capital projects from the Capital Reserve Fund, which is funded through transfers from the General Fund. These projects are funded on a PAYGO basis and are often combined with other funding sources.

GRANTS: The Borough receives grant funding from a variety of sources including the federal government, the Commonwealth of Pennsylvania, or other authorities and provide support for capital projects.

LIQUID FUELS: The Commonwealth's Municipal Liquid Fuels Program funds a range of projects to support construction, reconstruction, maintenance, and repair of public roads or streets. The amount of funds in a municipality's allocation is based on its population and miles of roads on their approved Liquid Fuels Inventory.

DEBT: Because Capital projects have a useful life extending beyond a few years, many municipalities may incur debt in the form of municipal bonds in order to complete capital projects.

Debt funding will allow the Borough to spread costs over the useful life of the project so that all project users, existing and future, will participate in the repayment. Moreover, spreading repayment over a number of years allows the Borough to fund projects that it otherwise could not afford with existing monies on hand.

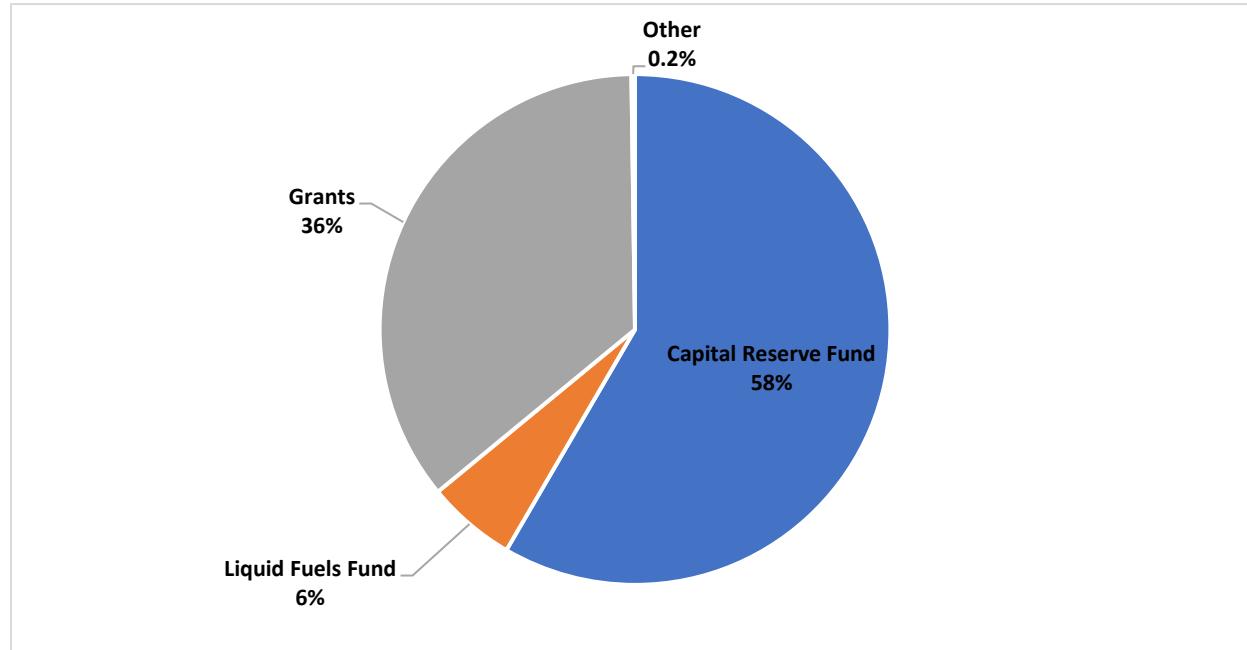
OTHER: The Borough uses numerous other sources to pay for capital projects including foundations, non-profit organizations, and other private sources.

Five-Year Summary

Five Year Summary: Funding Sources

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Capital Reserve Fund | \$1,563,900 | \$1,140,200 | \$935,500 | \$1,010,000 | \$1,015,000 | \$5,664,600 |
| Liquid Fuels Fund | \$151,000 | \$151,000 | \$151,000 | \$151,000 | \$151,000 | \$755,000 |
| Grants | \$957,000 | \$2,004,300 | \$3,825,000 | \$650,000 | \$1,200,000 | \$8,636,300 |
| Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$30,000 |
| Unknown | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total | \$2,677,900 | \$3,301,500 | \$4,917,500 | \$1,817,000 | \$2,372,000 | \$15,085,900 |

**2025 Capital Program
Funding Source Summary**

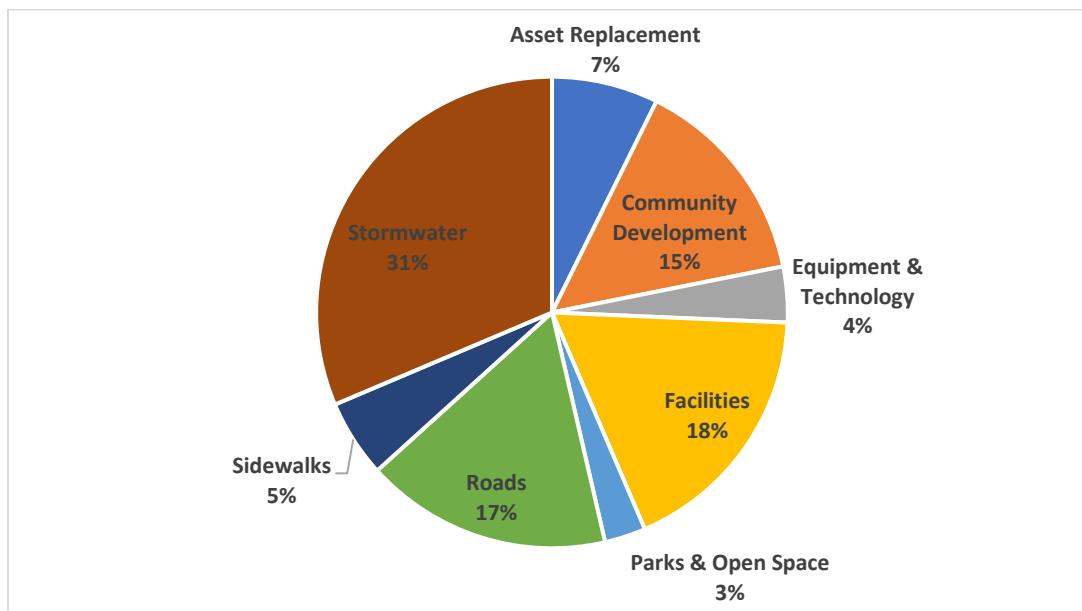


Key Takeaway: The FY 2025 Capital Program is approximately \$2.7 million, of which over 50% is funded through the capital reserve and over 40% through secured grant revenue. The capital program increases in 2026 due to stormwater projects and peaks in 2027 due to grant funding associated with 3rd Street Bridge construction project.

Five-year Summary: Expenditures by Function

| Function | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Asset Replacement | \$176,000 | \$697,600 | \$138,000 | \$439,000 | \$70,000 | \$1,520,600 |
| Community Development | \$350,000 | \$567,300 | \$3,600,000 | \$0 | \$1,500,000 | \$6,017,300 |
| Equipment & Technology | \$91,900 | \$39,900 | \$4,500 | \$25,000 | \$0 | \$161,300 |
| Facilities | \$430,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$1,030,000 |
| Parks & Open Space | \$68,000 | \$133,000 | \$128,000 | \$126,000 | \$240,000 | \$695,000 |
| Roads | \$407,000 | \$469,000 | \$172,000 | \$172,000 | \$172,000 | \$1,392,000 |
| Sidewalks | \$128,000 | \$0 | \$0 | \$0 | \$0 | \$128,000 |
| Stormwater | \$755,000 | \$1,216,700 | \$350,000 | \$0 | \$0 | \$2,321,700 |
| Traffic Calming | \$251,000 | \$28,000 | \$220,000 | \$5,000 | \$240,000 | \$744,000 |
| Transportation | \$0 | \$0 | \$155,000 | \$900,000 | \$0 | \$1,055,000 |
| Other | \$21,000 | \$0 | \$0 | \$0 | \$0 | \$21,000 |
| Total | \$2,677,900 | \$3,301,500 | \$4,917,500 | \$1,817,000 | \$2,372,000 | \$15,085,900 |

**2025 Capital Program
Expenditures by Function**



Key Takeaway: The FY 2025 capital program prioritizes infrastructure improvements, specifically aimed at reducing the impact of stormwater runoff on Ridge and North Olive Streets. Additional investments in roads, community development projects, and borough facilities are planned, with each area receiving general equal attention and funding. Over the course of the 5-year program, the most significant expenditures by function are community development (\$6.0 million), stormwater (\$2.3 million), and asset replacement (\$1.5 million).

Fiscal Capacity

The tables below illustrate the projected annual cash flows in the Borough's Capital Reserve Fund (excluding grant revenue). The Borough expects \$1,000,000 in annual transfers from the General Fund to the Capital Reserve Fund through the projection period, with the exception of an \$800,000 transfer in 2025.

The transfer is funding from parking meters and a millage increase (from 2023) that has been earmarked as a sustainable source of revenue for the CIP.

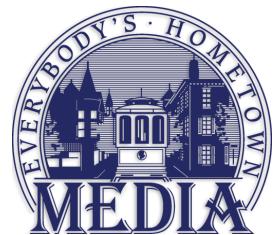
Capital Reserve Account

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------------------|------------------|------------------|------------------|-------------|
| Beginning Balance | \$1,100,200 | \$336,300 | \$196,100 | \$260,600 | \$250,600 | |
| Transfers In | \$800,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$4,800,000 |
| Expenditures | \$1,563,900 | \$1,140,200 | \$935,500 | \$1,010,000 | \$1,015,000 | \$5,664,600 |
| Ending Balance | \$336,300 | \$196,100 | \$260,600 | \$250,600 | \$235,600 | |

Key Takeaway: Over the 5-year program the ending balance is stable and around \$235,000. At the end of any given year, the Borough will also transfer additional net revenues over expenses into the capital reserve account to help build reserves over time.

2025-2029 Capital Improvement Plan

Projects in Detail



The capital planning process (as described on page 4-5) helped the Borough right-size our capital program. The 5-year CIP prioritizes asset presentation and replacement; public safety and quality of life projects; and strategic community development projects.

Below is the list of approved projects and estimated funding per year.

2025-2029 CIP: Project Listing

| Department | Projects | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------------|---|-----------|-------------|-------------|-----------|-------------|-------------|
| Administration | Third Street Bridge and Environmental Restoration | \$350,000 | \$500,000 | \$3,600,000 | \$0 | \$0 | \$4,450,000 |
| Administration | Trolley Modernization Streetscape Project | \$0 | \$0 | \$100,000 | \$900,000 | \$0 | \$1,000,000 |
| Administration | Plum Street South | \$0 | \$67,300 | \$0 | \$0 | \$1,500,000 | \$1,567,300 |
| Code Enforcement | Codes Car | \$0 | \$0 | \$69,000 | \$0 | \$0 | \$69,000 |
| Code Enforcement | Emergency Communication Portable Radios for Fire Marshals | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$20,000 |
| Engineering | Borough Street Paving and ADA Ramps | \$172,000 | \$172,000 | \$172,000 | \$172,000 | \$172,000 | \$860,000 |
| Engineering | State Street Bollards | \$0 | \$297,000 | \$0 | \$0 | \$0 | \$297,000 |
| Engineering | ADA Ramps - CDBG Grant | \$95,000 | \$0 | \$0 | \$0 | \$0 | \$95,000 |
| Engineering | Radnor/Manchester Sidewalk | \$8,000 | \$0 | \$0 | \$0 | \$0 | \$8,000 |
| Engineering | Green Stormwater Improvements - Ridge & North Olive | \$755,000 | \$0 | \$0 | \$0 | \$0 | \$755,000 |
| Engineering | Gray Stormwater Improvements - Ridge & North Olive | \$0 | \$1,181,700 | \$0 | \$0 | \$0 | \$1,181,700 |
| Engineering | Stormwater Improvements for Edgmont Street | \$0 | \$35,000 | \$350,000 | \$0 | \$0 | \$385,000 |
| Engineering | Traffic Calming - Jefferson Street (3A) | \$166,500 | \$0 | \$0 | \$0 | \$0 | \$166,500 |
| Engineering | Traffic Calming - Jefferson Street (3C) | \$0 | \$0 | \$0 | \$0 | \$10,000 | \$10,000 |
| Engineering | Traffic Calming - Olive Street (6C) - Revised | \$0 | \$23,000 | \$0 | \$0 | \$0 | \$23,000 |
| Engineering | Traffic Calming - Providence Road (3E) | \$0 | \$0 | \$50,000 | \$0 | \$200,000 | \$250,000 |
| Engineering | Traffic Calming - Street Mural Funding | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$20,000 |
| Engineering | Traffic Calming - Providence Road and 5th Street (5B) | \$78,500 | \$0 | \$0 | \$0 | \$0 | \$78,500 |
| Engineering | Traffic Calming - 5 Points Intersection (5E) | \$0 | \$0 | \$165,000 | \$0 | \$0 | \$165,000 |
| Engineering | Traffic Calming - 5th and Edgmont Traffic Circle (5B) | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$30,000 |
| Engineering | State and Veteran Square - Curb Extensions | \$1,000 | \$0 | \$0 | \$0 | \$0 | \$1,000 |
| Engineering | EV Charging Stations | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$30,000 |
| Fire | Fire House Doors and Windows | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$25,000 |
| Police | Police Vehicle Replacement | \$68,000 | \$68,000 | \$69,000 | \$69,000 | \$70,000 | \$344,000 |
| Police | Mobile Radios | \$6,000 | \$0 | \$0 | \$0 | \$0 | \$6,000 |
| Police | Purchase of 20 New Handguns, Magazines, and Holsters | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$15,000 |
| Police | Body Worn Cameras | \$4,500 | \$4,500 | \$4,500 | \$0 | \$0 | \$13,500 |
| Police | Video Camera System | \$55,000 | \$25,000 | \$0 | \$0 | \$0 | \$80,000 |

| Department | Projects | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------|---|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Police | Rifle Ballistic Body Armor and Ballistic Shield | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$10,000 |
| Police | Red DOT Optics for Handguns | \$0 | \$0 | \$0 | \$10,000 | \$0 | \$10,000 |
| Police | Tasers | \$400 | \$400 | \$0 | \$0 | \$0 | \$800 |
| Police | AED Replacement | \$12,000 | \$0 | \$0 | \$0 | \$0 | \$12,000 |
| Public Works | Replace 2015 Ford F550 Dump Truck | \$0 | \$85,000 | \$0 | \$0 | \$0 | \$85,000 |
| Public Works | Replace 2009 Ford F750 Dump Truck | \$85,000 | \$0 | \$0 | \$0 | \$0 | \$62,000 |
| Public Works | Decorative Light LED Conversion | \$0 | \$544,600 | \$0 | \$300,000 | \$0 | \$844,600 |
| Public Works | Replace Kubota Tractor | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$40,000 |
| Public Works | Replace 2015 F 250 Pickup Truck | \$0 | \$0 | \$0 | \$70,000 | \$0 | \$70,000 |
| Public Works | Parking Facility Maintenance | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$750,000 |
| Public Works | Borough Facility Maintenance | \$240,000 | \$0 | \$0 | \$0 | \$0 | \$240,000 |
| Public Works | Armory Maintenance | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$15,000 |
| Public Works | Residential Recycling Bins | \$21,000 | \$0 | \$0 | \$0 | \$0 | \$21,000 |
| Public Works | Shade Tree Plantings | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$100,000 |
| Public Works | Heritage Park - Gateways & Memorial Plaques | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$25,000 |
| Public Works | Robust Tree Canopy/Heat Island Mitigation Project | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$200,000 |
| Public Works | Park Improvements - Flexible Seating for Parks | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$10,000 |
| Public Works | State Street Planters | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$0 | \$52,000 |
| Public Works | Borough Roads, Highway, and Inlet Maintenance | \$235,000 | \$0 | \$0 | \$0 | \$0 | \$235,000 |
| Public Works | Borough Sidewalk Maintenance | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$25,000 |
| Public Works | Bike Infrastructure and Facilities | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$25,000 |
| Recreation | Barrall Field and Elementary School Grounds | \$25,000 | \$75,000 | \$95,000 | \$93,000 | \$20,000 | \$308,000 |
| Total | | \$2,677,900 | \$3,301,500 | \$4,917,500 | \$1,817,000 | \$2,372,000 | \$15,085,900 |

Key Takeaway: Large capital projects are spread out over the five years. This includes Ridge and Olive stormwater project for 2025 and 2026, and 3rd Street Pedestrian Bridge in 2027, Trolley Modernization Streetscape project in 2028, and Plum Street South for 2029. The 5-year program includes various traffic calming projects. Several projects were not funded such as garage rehabilitation project, nor projects with little Council support (i.e. Barrall Field or MYC projects). A few projects were not fully funded at the requested amount or were pushed to later years to remain within fiscal constraints.

Administration

THIRD STREET BRIDGE AND ENVIRONMENTAL RESTORATION

COMMENCEMENT DATE: 2023

COMPLETION DATE: 2027

DEPARTMENT: Administration

DESCRIPTION: Replace Third Street with pedestrian and bicycle bridge, including a stream and environmental restoration of 4-acre area of former Broomall's Lake.

FUNCTION: Community Development

PROJECT/FUNDING STATUS: In preliminary design phase. 100% grant funded through TIP and RACP.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------------------|--------------------|----------|----------|--------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$70,000 | \$100,000 | - | - | - | \$170,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | \$280,000 | \$400,000 | \$3,600,000 | - | - | \$4,280,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$350,000 | \$500,000 | \$3,600,000 | - | - | \$4,450,000 |

DETAILED EXPLANATION OF COST:

Estimated Preliminary Design costs: approximately \$700,000

Final design: \$500,000

Bridge construction: \$3.6 million

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2021 Open Space, Parks, Recreation and Bicycle Routes Plan

TROLLEY MODERNIZATION STREETSCAPE PROJECT

COMMENCEMENT DATE: 2027

COMPLETION DATE: 2028

DEPARTMENT: Administration

DESCRIPTION: In discussion with the MBA, create a Master Plan for improvements to State Street to be implemented in conjunction with the SEPTA Trolley Modernization Project. Project will see economies of cost if it is implemented when street is already being torn up for the trolley modernizations. Includes street repaving, vivid pedestrian crosswalks, 60' wide art crosswalk connecting the middle and south blocks of Plum Street Mall, bus and trolley stop upgrades, trash and recycling system improvements, expansion of tree canopy.

FUNCTION: Transportation

PROJECT/FUNDING STATUS: No plans, no cost estimate. Conduct study in 2026, Implement in 2028 (after trolley modernization project)

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------------------|------------------|------|--------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | \$50,000 | \$400,000 | - | \$450,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | \$50,000 | \$500,000 | - | \$550,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | \$100,000 | \$900,000 | - | \$1,000,000 |

DETAILED EXPLANATION OF COST: N/A

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

PLUM STREET SOUTH

COMMENCEMENT DATE: 2026

COMPLETION DATE: 2029

DEPARTMENT: Administration

DESCRIPTION: Renovations to Plum Street South

FUNCTION: Community Development

PROJECT/FUNDING STATUS: No funding yet. Applied for planning grant in 2024.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------|-----------------|----------|----------|--------------------|--------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$17,300 | - | - | \$500,000 | \$517,300 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | \$50,000 | - | - | \$1,000,000 | \$1,050,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$67,300 | - | - | \$1,500,000 | \$1,567,300 |

DETAILED EXPLANATION OF COST: 2026 total is approximately \$67,300. Includes \$50,000 Main Street Matters grant, \$17,250 capital reserve. Implementation estimate in 2029 at \$1.5 million.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2015 Comprehensive Plan, 2019 Plum Street Concept Plan

Code Enforcement

CODES CAR

COMMENCEMENT DATE: 2027

COMPLETION DATE: 2027

DEPARTMENT: Code Enforcement

DESCRIPTION: EV Car for Code Enforcement Director

FUNCTION: Asset Replacement

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------|----------|-----------------|----------|----------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | \$69,000 | - | - | \$69,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | \$69,000 | - | - | \$69,000 |

DETAILED EXPLANATION OF COST: Purchase price of \$69,000.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

EMERGENCY COMMUNICATION PORTABLE RADIOS FOR FIRE MARSHALS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Code Enforcement

DESCRIPTION: Emergency communications portable radios for fire marshals

FUNCTION: Equipment & Technology

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$20,000 | - | - | - | - | \$20,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$20,000 | - | - | - | - | \$20,000 |

DETAILED EXPLANATION OF COST: \$20,000 total cost per proposal for two mobile radios.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

Engineering

BOROUGH STREET PAVING AND ADA RAMPS

COMMENCEMENT DATE: Annual

COMPLETION DATE: Annual

DEPARTMENT: Engineering

DESCRIPTION: The Borough owns 14.89 miles of roadway. PENNDOT has 3.4 miles of roadway located within the Borough limits. This project is completed via an annual looping maintenance contract awarded to a third party.

FUNCTION: Roads

PROJECT/FUNDING STATUS: Funded by Liquid Fuels Program, County grant, and borough cash

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$75,000 |
| Liquid Fuels Fund | \$151,000 | \$151,000 | \$151,000 | \$151,000 | \$151,000 | \$755,000 |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$30,000 |
| Unknown | - | - | - | - | - | - |
| Total | \$172,000 | \$172,000 | \$172,000 | \$172,000 | \$172,000 | \$860,000 |

DETAILED EXPLANATION OF COST:

Estimated total - \$172,000 annually, \$15,000 from Borough, \$6,000 from County, \$150,000 from Liquid Fuels

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

STATE STREET BOLLARDS

COMMENCEMENT DATE: 2026

COMPLETION DATE: 2026

DEPARTMENT: Engineering

DESCRIPTION: Install 94 bollards and two transit shelters in the State Street District.

FUNCTION: Roads

PROJECT/FUNDING STATUS: Grant Request for \$282,000 in 2024

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------------------|------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$15,000 | - | - | - | \$15,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | \$282,000 | - | - | - | \$282,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$297,000 | - | - | - | \$297,000 |

DETAILED EXPLANATION OF COST:

94 Bollards - \$247,000 (install and purchase)

2 Transit shelters - \$35,000

Engineering - \$15,000 (less than 10%)

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

ADA RAMPS – CDBG GRANT

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Engineering

DESCRIPTION: Install 10 ADA ramps throughout the LMI Census Tract in Media.

FUNCTION: Sidewalks

PROJECT/FUNDING STATUS: Over 85% grant funded project, via CDBG funding.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$12,500 | - | - | - | - | \$12,500 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | \$82,500 | - | - | - | - | \$82,500 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$95,000 | - | - | - | - | \$95,000 |

DETAILED EXPLANATION OF COST:

Estimated Survey, Engineering, and Inspection: \$12,500

Estimated Construction: \$82,500

Estimated Total: \$95,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

RADNOR/MANCHESTER SIDEWALK

COMMENCEMENT DATE: 2025**COMPLETION DATE:** 2025**DEPARTMENT:** Engineering**DESCRIPTION:** Sidewalk on Radnor and Manchester connecting to Upper Providence Township.**FUNCTION:** Sidewalks**PROJECT/FUNDING STATUS:** Council approved expenditure and committed \$8,000.**FUNDING SOURCES:**

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------------|------|------|------|------|----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$8,000 | - | - | - | - | \$8,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$8,000 | - | - | - | - | \$8,000 |

DETAILED EXPLANATION OF COST: N/A**OPERATING BUDGET IMPACT:** N/A**ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:** N/A

GREEN STORMWATER IMPROVEMENTS RIDGE AND NORTH OLIVE

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2026

DEPARTMENT: Engineering

DESCRIPTION: Relieve excessive and destructive stormwater runoff on Ridge & N. Olive Streets through gray and green infrastructure improvements.

FUNCTION: Stormwater

PROJECT/FUNDING STATUS: Finalizing engineering plans 2023, going out to bid 2024, over 50% grant funded through \$400,000 PennDOT TASA funding.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------|------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$355,000 | - | - | - | - | \$355,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | \$400,000 | - | - | - | - | \$400,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$755,000 | - | - | - | - | \$755,000 |

DETAILED EXPLANATION OF COST:

Est. engineering: \$40,000; Est. construction: \$715,000; Total: \$755,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2016 Stormwater Master Plan

GRAY STORMWATER IMPROVEMENTS RIDGE AND NORTH OLIVE

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2026

DEPARTMENT: Engineering

DESCRIPTION: Water detention basin near Oakmont apartments to capture water before flowing down Ridge Road. This is phase two of the Ridge and N. Olive Project.

FUNCTION: Stormwater

PROJECT/FUNDING STATUS: Concept plan. \$1,030,000 ARPA H2O grant secured.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|--------------------|------|------|------|--------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$181,700 | - | - | - | \$181,700 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | \$1,000,000 | - | - | - | \$1,000,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$1,181,700 | - | - | - | \$1,181,700 |

DETAILED EXPLANATION OF COST:

Est. Total \$1,612,600. Includes \$1,030,000 ARPA H2O grant, \$400,000 TASA grant for the Green Infrastructure, ~\$182,000 of Borough cash

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2016 Stormwater Master Plans

STORMWATER IMPROVEMENTS FOR EDGMONT STREET

COMMENCEMENT DATE: 2026

COMPLETION DATE: 2027

DEPARTMENT: Engineering

DESCRIPTION: Mitigate stormwater flooding on Edmont from Fourth St. to Front St. through a system of infiltrative Tree Pits, Tree Trenches and Tree Pit Bump outs.

FUNCTION: Stormwater

PROJECT/FUNDING STATUS: No plans. No cost estimate. Assumption of 50% matching grant. This project needs a Council Champion.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|-----------------|------------------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$35,000 | \$175,000 | - | - | \$210,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | \$175,000 | - | - | \$175,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$35,000 | \$350,000 | - | - | \$385,000 |

DETAILED EXPLANATION OF COST:

Est. Design: \$35,000

Est. Implementation: \$350,000

Est. Total: \$385,000

OPERATING BUDGET IMPACT: Unknown

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2021 Open Space, Parks, Recreation and Bicycle Routes Plan

2016 Stormwater Master Plan

TRAFFIC CALMING - JEFFERSON STREET- 3A

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Engineering

DESCRIPTION: Implement traffic calming measures along Jefferson St. per the 2020 Traffic Calming Plan— "3A" Lemon & Jefferson project to reconfigure the intersection.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Engineered Plan exists. We secured a CDBG Grant for \$144,450.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------|------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$22,000 | - | - | - | - | \$22,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | \$144,500 | - | - | - | - | \$144,500 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$166,500 | - | - | - | - | \$166,500 |

DETAILED EXPLANATION OF COST:

Est. Project Total: \$166,500

Est. \$22,000 for design and engineering costs

Est. \$144,500 for construction costs

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2020 Traffic Calming Plan

TRAFFIC CALMING - JEFFERSON STREET – 3C**COMMENCEMENT DATE:** 2029**COMPLETION DATE:** 2029**DEPARTMENT:** Engineering**DESCRIPTION:** Implement traffic calming measures along Jefferson St. per the 2020 Traffic Calming Plan ("3C" Edgemont & Jefferson)**FUNCTION:** Traffic Calming**PROJECT/FUNDING STATUS:** Circle Completed, Chicane not completed and needs further study.**FUNDING SOURCES:**

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------|------|-----------------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | - | - | \$10,000 | \$10,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | - | - | \$10,000 | \$10,000 |

DETAILED EXPLANATION OF COST: \$10,000 includes cost for chicane, planters, plants and labor.**OPERATING BUDGET IMPACT:** N/A**ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:**

2020 Traffic Calming Plan

TRAFFIC CALMING – OLIVE STREET – 6C (REVISED)

COMMENCEMENT DATE: 2026

COMPLETION DATE: 2026

DEPARTMENT: Engineering

DESCRIPTION: Full re-greening and T-off intersection at Olive and 8th Street

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Concept Plan only. No Engineered Plans.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|-----------------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$23,000 | - | - | - | \$23,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$23,000 | - | - | - | \$23,000 |

DETAILED EXPLANATION OF COST: \$3,000 for engineering, \$20,000 for construction.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2020 Traffic Calming Plan

TRAFFIC CALMING - PROVIDENCE ROAD – 3E

COMMENCEMENT DATE: 2027

COMPLETION DATE: 2029

DEPARTMENT: Engineering

DESCRIPTION: Implement traffic calming per 2020 Traffic Calming Plan - "3E" is right-turn only from Jefferson to Providence. Commission study in 2027, and implementation in 2029.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Concept sketch only. Assumes a grant in 2029.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|-----------------|------|------------------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | \$50,000 | - | - | \$50,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | \$200,000 | \$200,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | | | \$50,000 | | \$200,000 | \$250,000 |

DETAILED EXPLANATION OF COST:

Study estimate: \$50,000

Design and Engineering Estimate: \$25,000

Construction Estimate: \$175,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: 2020 Traffic Calming Plan

TRAFFIC CALMING- STREET MURAL FUNDING

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2028

DEPARTMENT: Engineering

DESCRIPTION: Move street murals to curb extensions instead of in the middle of the intersection.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Recommended in 2020 Traffic Calming Plan (at least 5 intersections detailed).

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------------|----------------|----------------|----------------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$5,000 | \$5,000 | \$5,000 | \$5,000 | - | \$20,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$5,000 | \$5,000 | \$5,000 | \$5,000 | - | \$20,000 |

DETAILED EXPLANATION OF COST:

Estimated administrative costs - \$2,000

Estimated implementation (artists, materials, and events) - \$3,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2020 Traffic Calming Plan

TRAFFIC CALMING - PROVIDENCE ROAD AND 5TH STREET – 5B

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Engineering

DESCRIPTION: Route 252 pedestrian crossing with solar motion detected RRFB at 4th/5th Streets near Holly House. Stamped Asphalt is optional.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Grant Funded. Engineered plans.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$28,500 | - | - | - | - | \$28,500 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | \$50,000 | - | - | - | - | \$50,000 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$78,500 | - | - | - | - | \$78,500 |

DETAILED EXPLANATION OF COST:

Survey and Engineering Estimate: \$7,500

Construction Estimate: \$71,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: 2020 Traffic Calming Plan

TRAFFIC CALMING – 5 POINTS INTERSECTION – 5E

COMMENCEMENT DATE: 2027

COMPLETION DATE: 2027

DEPARTMENT: Engineering

DESCRIPTION: Improving the 5-Points sidewalks with crosswalks and a porkchop for pedestrian safety. This does not include the IWB sidewalk.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Concept plan. No grant funding.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------------------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | \$165,000 | - | - | \$165,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | \$165,000 | - | - | \$165,000 |

DETAILED EXPLANATION OF COST:

Engineering Estimate: \$15,000

Construction Estimate: \$150,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: 2020 Traffic Calming Plan

TRAFFIC CALMING – 5TH AND EDGMONT TRAFFIC CIRCLE – 5B

COMMENCEMENT DATE: 2029

COMPLETION DATE: 2029

DEPARTMENT: Engineering

DESCRIPTION: Neighborhood traffic circle at Edmont and 5th Street.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: Concept plan. No grant funding.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------|------|----------|----------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | - | - | \$30,000 | \$30,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | - | - | \$30,000 | \$30,000 |

DETAILED EXPLANATION OF COST:

Engineering and Construction: \$30,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: 2020 Traffic Calming Plan

STATE AND VETERANS SQUARE – CURB EXTENSIONS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Engineering

DESCRIPTION: Painting of curb extensions at intersection.

FUNCTION: Traffic Calming

PROJECT/FUNDING STATUS: No concept plan.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------------|------|------|------|------|----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$1,000 | - | - | - | - | \$1,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$1,000 | - | - | - | - | \$1,000 |

DETAILED EXPLANATION OF COST:

Paint, materials and labor: \$1,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

EV CHARGING STATION

COMMENCEMENT DATE: 2027

COMPLETION DATE: 2027

DEPARTMENT: Engineering

DESCRIPTION: Provide EV charging stations for municipal fleet, encourage private stations, and consider public stations on public lots.

FUNCTION: Transportation

PROJECT/FUNDING STATUS: No plan, no cost estimate. Council exploration.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|----------|------|------|----------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | \$30,000 | - | - | \$30,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | \$30,000 | - | - | \$30,000 |

DETAILED EXPLANATION OF COST:

\$30,000 total estimated cost (placeholder value).

OPERATING BUDGET IMPACT: TBD

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

Fire

FIREHOUSE DOORS AND WINDOWS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Fire

DESCRIPTION: Replace five exterior doors and 20 windows in the firehouse.

FUNCTION: Facilities

PROJECT/FUNDING STATUS: Ongoing – Continuation from 2024.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$25,000 | - | - | - | - | \$25,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$25,000 | - | - | - | - | \$25,000 |

DETAILED EXPLANATION OF COST:

Two doors and four windows - \$25K

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

Police

POLICE VEHICLE REPLACEMENT

COMMENCEMENT DATE: Annual

COMPLETION DATE: Annual

DEPARTMENT: Police

DESCRIPTION: Purchase of Police Interceptor, Ford, Hybrid

FUNCTION: Asset Replacement

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$68,000 | \$68,000 | \$69,000 | \$69,000 | \$70,000 | \$344,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$68,000 | \$68,000 | \$69,000 | \$69,000 | \$70,000 | \$344,000 |

DETAILED EXPLANATION OF COST:

Cost of \$68,000-\$70,000 per vehicle reflects purchase of vehicle, upfitting of emergency lighting, siren, equipment and lettering.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

MOBILE RADIOS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Police

DESCRIPTION: Mobile radios for the new 911 center radio system.

FUNCTION: Asset Replacement

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------------|------|------|------|------|----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$6,000 | - | - | - | - | \$6,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$6,000 | - | - | - | - | \$6,000 |

DETAILED EXPLANATION OF COST: Est. total - \$6,000.00

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

HANDGUNS, MAGAZINES, AND DUTY HOLSTERS

COMMENCEMENT DATE: 2028

COMPLETION DATE: 2028

DEPARTMENT: Police

DESCRIPTION: Purchase of 20 new duty hand guns, magazines, and duty holsters.

FUNCTION: Equipment and technology

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------|-----------------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | - | \$15,000 | - | \$15,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | - | \$15,000 | - | \$15,000 |

DETAILED EXPLANATION OF COST:

Estimated cost of \$15,000 includes 20 Glocks, 15 compatible magazines, and 20 Safariland holsters.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:

N/A

BODY WORN CAMERAS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2027

DEPARTMENT: Police

DESCRIPTION: Purchasing of automatically activated Body Worn Cameras from Axon.

FUNCTION: Equipment & Technology

PROJECT/FUNDING STATUS: Received \$30K matching grant in 2023.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------------|----------------|----------------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$4,500 | \$4,500 | \$4,500 | - | - | \$13,500 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$4,500 | \$4,500 | \$4,500 | - | - | \$13,500 |

DETAILED EXPLANATION OF COST:

Total Project Cost: \$76K with downpayment in 2023 for Cameras, Storage, Mounts, Evidence and Charging Station; can be on payment plan of \$4,500 per year through 2027.

OPERATING BUDGET IMPACT: Annual Recurring Items: about \$1,000 annually for Storage and Evidence; Storage: \$550; Evidence: \$40/month

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

VIDEO CAMERA SYSTEM

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2026

DEPARTMENT: Police

DESCRIPTION: Upgrades to video camera system includes adding cameras to Jackson and Baltimore, 5 points intersection, Borough complex parking lot, and adding license plate readers (LPRs) in 2-3 locations.

FUNCTION: Equipment and Technology

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|-----------------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$55,000 | \$25,000 | - | - | - | \$80,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$55,000 | \$25,000 | | | | \$80,000 |

DETAILED EXPLANATION OF COST: Estimated cost is \$80,000, split over multiple years.

OPERATING BUDGET IMPACT: Estimated \$10,000 per year in recurring annual costs.

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED

N/A

RIFLE BALLISTIC ARMOR AND BALLISTIC SHIELD

COMMENCEMENT DATE: 2026**COMPLETION DATE:** 2026**DEPARTMENT:** Police**DESCRIPTION:** Ballistic shields to provide safety for active shooter situations for 4 vehicles.**FUNCTION:** Equipment and Technology**PROJECT/FUNDING STATUS:** N/A**FUNDING SOURCES:**

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|-----------------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$10,000 | - | - | - | \$10,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$10,000 | - | - | - | \$10,000 |

DETAILED EXPLANATION OF COST: Total estimated costs: \$10,000.**OPERATING BUDGET IMPACT:** N/A**ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED**

N/A

RED DOT OPTICS FOR HANDGUNS

COMMENCEMENT DATE: 2028

COMPLETION DATE: 2028

DEPARTMENT: Police

DESCRIPTION: Extension of new guns that helps with accuracy.

FUNCTION: Equipment & Technology

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------|-----------------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | - | \$10,000 | - | \$10,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | - | \$10,000 | - | \$10,000 |

DETAILED EXPLANATION OF COST: \$10,000 is purchase price for 18-20 red dot optics.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: NA

TASERS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2026

DEPARTMENT: Police

DESCRIPTION: Continuation of payment for the Taser replacement project.

FUNCTION: Equipment & Technology

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|--------------|--------------|----------|----------|----------|--------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$400 | \$400 | - | - | - | \$800 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$400 | \$400 | - | - | - | \$800 |

DETAILED EXPLANATION OF COST: \$400 per year for the years 2025 and 2026.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: NA

AED REPLACEMENT

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Police

DESCRIPTION: Replace aging Automated External Defibrillator (AED) in five police vehicles, and the 3 facility AEDs (lobby, 2nd floor, and Community Center).

FUNCTION: Equipment & Technology

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|----------|----------|----------|----------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$12,000 | - | - | - | - | \$12,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$12,000 | - | - | - | - | \$12,000 |

DETAILED EXPLANATION OF COST: Estimated costs of \$1,500 per unit.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: NA

Public Works

REPLACE 2015 FORD F550 DUMP TRUCK

COMMENCEMENT DATE: 2026**COMPLETION DATE:** 2026**DEPARTMENT:** Public Works**DESCRIPTION:** Replace 2015 F550 with new F550 dump truck.**FUNCTION:** Asset Replacement**FUNDING STATUS:** N/A**FUNDING SOURCES:**

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|-----------------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$85,000 | - | - | - | \$85,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$85,000 | - | - | - | \$85,000 |

DETAILED EXPLANATION OF COST: Estimated purchase price of \$85,000**OPERATING BUDGET IMPACT:** Maintenance Cost \$1,200/year**ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:** N/A

REPLACE 2009 FORD F750 DUMP TRUCK

COMMENCEMENT DATE: 2025**COMPLETION DATE:** 2025**DEPARTMENT:** Public Works**DESCRIPTION:** Replace 2009 F750 with new F750 dump truck.**FUNCTION:** Asset Replacement**FUNDING STATUS:** N/A**FUNDING SOURCES:**

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|----------|----------|----------|----------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$85,000 | - | - | - | - | \$85,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$85,000 | - | - | - | - | \$85,000 |

DETAILED EXPLANATION OF COST: Purchase price of \$85,000.**OPERATING BUDGET IMPACT:** Maintenance cost of \$1,200/year.**ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:** N/A

DECORATIVE LED LIGHT CONVERSION

COMMENCEMENT DATE: 2026

COMPLETION DATE: 2028

DEPARTMENT: Public Works

DESCRIPTION: Convert all lights on state street to LED lights and replace the decorative poles in a multi-year approach starting in 2026. Phase 1 includes 111 lights in the State Street District. Phase 2 includes the remaining 60 lights surrounding the State Street District. This project assumes 50% funding from DCED Main Street Matters Grant.

FUNCTION: Asset Replacement

FUNDING STATUS: No funding yet. Applied for grants in 2024.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------------------|------|------------------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$272,300 | - | \$150,000 | - | \$422,300 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | \$272,300 | - | \$150,000 | - | \$422,300 |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$544,600 | - | \$300,000 | - | \$844,600 |

DETAILED EXPLANATION OF COST: Estimated at approximately \$844,600: about \$5,000 each for 171 lights). This total includes about \$10,000 in anticipated engineering/construction inspection related costs.

OPERATING BUDGET IMPACT: Savings on electricity costs should be anticipated.

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

REPLACE KUBOTO TRACTOR

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: Replace 1994 Kubota tractor with new Kubota tractor.

FUNCTION: Asset Replacement

FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|----------|----------|----------|----------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$40,000 | - | - | - | - | \$40,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$40,000 | - | - | - | - | \$40,000 |

DETAILED EXPLANATION OF COST: Estimated purchase price of \$40,000.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

REPLACE 2015 F250 PICKUP TRUCK

COMMENCEMENT DATE: 2028**COMPLETION DATE:** 2028**DEPARTMENT:** Public Works**DESCRIPTION:** Replace 2015 pickup with new pickup/plow.**FUNCTION:** Asset Replacement**FUNDING STATUS:** N/A**FUNDING SOURCES:**

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------|----------|-----------------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | - | \$70,000 | - | \$70,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | - | - | \$70,000 | \$70,000 |

DETAILED EXPLANATION OF COST: Purchase price of \$70,000.**OPERATING BUDGET IMPACT:** N/A**ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:** N/A

PARKING FACILITIES MAINTENANCE

COMMENCEMENT DATE: Annual

COMPLETION DATE: Annual

DEPARTMENT: Public Works

DESCRIPTION: Maintenance agreement that addresses repairs throughout Borough parking facilities, plus major capital improvements for the health of the garage. This includes the Maintenance/Service Agreement and capital repairs for Baltimore Avenue Garage.

FUNCTION: Facilities

PROJECT/FUNDING STATUS: Received proposal for major overhaul of garage (\$1-\$2M) in the next few years. Seeking additional appraisals. Council to decide replacement versus rehabilitation and the financing strategy.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$750,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$750,000 |

DETAILED EXPLANATION OF COST: Estimated \$150,000 per year on ongoing maintenance.

OPERATING BUDGET IMPACT: Annual of \$25,000

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:

Yes, it is supported by a parking study as well as the recurring maintenance reports from Structure Care for the Baltimore Avenue Parking Garage.

BOROUGH FACILITY MAINTENANCE

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: Capital improvements to the facility in Borough Hall, police station, and Community Center.

FUNCTION: Facilities

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------|------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$240,000 | - | - | - | - | \$240,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$240,000 | - | - | - | - | \$240,000 |

DETAILED EXPLANATION OF COST:

Exterior Keypads: \$6,000,
 Armory exterior woodwork: \$25,000
 Bullet-proof administration window: \$15,000
 Parlor Kitchen: \$22,000
 BH Ext. Door: \$10,000
 A/C units: \$42,000
 Police Locker Rooms: \$92,000
 Blinds: \$7,000

OPERATING BUDGET IMPACT: Annual

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:

N/A

ARMORY MAINTENANCE

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: Paint the exterior of the Armory woodwork

FUNCTION: Facilities

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$15,000 | - | - | - | - | \$15,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$15,000 | - | - | - | - | \$15,000 |

DETAILED EXPLANATION OF COST: \$15,000 for supplies and labor

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED: N/A

RESIDENTIAL RECYCLING BINS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: Purchase new recycling bins for residential recycling services.

FUNCTION: Facilities

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$21,000 | - | - | - | - | \$21,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$21,000 | - | - | - | - | \$21,000 |

DETAILED EXPLANATION OF COST: \$21,000 estimated costs for 300 bins.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED: N/A

SHADE TREE PLANTINGS

COMMENCEMENT DATE: Annual

COMPLETION DATE: Annual

DEPARTMENT: Public Works

DESCRIPTION: Purchase trees for Shade Tree plantings throughout the Borough.

FUNCTION: Parks & Open Space

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$100,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$100,000 |

DETAILED EXPLANATION OF COST: \$20,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:

Yes, it supports the Open Space Plan that suggests acquiring more green space.

HERITAGE PARK GATEWAYS AND MEMORIAL PLAQUES

COMMENCEMENT DATE: 2026

COMPLETION DATE: 2026

DEPARTMENT: Public Works

DESCRIPTION: Create gateways to entrances to Heritage Park, design of which will reflect the experience and sensibilities of Media's Black community. Includes memorial plaques within the Park Community input through the Heritage Park Committee.

FUNCTION: Parks and Open Space

PROJECT/FUNDING STATUS: Currently inactive. Needs consideration from Council.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|----------|-----------------|----------|----------|----------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | \$25,000 | - | - | - | \$25,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | \$25,000 | - | - | - | \$25,000 |

DETAILED EXPLANATION OF COST:

Design, Engineering and Construction costs around \$25,000.

OPERATING BUDGET IMPACT: Included in current annual maintenance for Heritage Park.

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2021 Open Space, Parks, Recreation and Bicycle Routes Plan

ROBUST TREE CANOPY/HEAT ISLAND MITIGATION PROJECT

COMMENCEMENT DATE: 2029

COMPLETION DATE: 2029

DEPARTMENT: Public Works

DESCRIPTION: Targeting locations highlighted on the Heat Island Map on p. 43 of the 2021 Open Space Plan, this project will intervene in some of the most hard-scaped areas of the borough to plant trees using methods that will ensure their long-term success. The project will employ techniques such as tree wells, infiltrative tree pits and tree trenches and bump-outs to provide the trees with sufficient space for root growth and healthy soil. It will create a maintenance plan for caring for the new plantings in their first 5 years

This project ties in with the Open Space Plan's recommendation for transforming Media streets into linear parks connecting existing parks and open space (p. 53 and elsewhere). It could also tie it with stormwater mitigation projects on Edgmont and other streets in the borough.

FUNCTION: Parks & Open Space

PROJECT/FUNDING STATUS: No funding, no plan, no cost estimate. Needs more council discussion.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|------|------|-----------|-----------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | - | - | \$200,000 | \$200,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | - | - | \$200,000 | \$200,000 |

DETAILED EXPLANATION OF COST:

Includes planning, design and implementation costs.

OPERATING BUDGET IMPACT: TBD. Will require maintenance and care over first 5 years.

ALIGNMENT WITH STRATEGIC PLAN & CONSEQUENCE IF NOT APPROVED:

2021 Open Space, Parks, Recreation and Bicycle Routes Plan

FLEXIBLE SEATING FOR PARKS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: Purchase seating and tables for Heritage, Houtman, and Borough Hall properties.

FUNCTION: Parks and Open Space

PROJECT/FUNDING STATUS: N/A.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$10,000 | - | - | - | - | \$10,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$10,000 | - | - | - | - | \$10,000 |

DETAILED EXPLANATION OF COST: Estimated cost \$10,000.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED:

2021 Open Space, Parks, Recreation and Bicycle Routes Plan

STATE STREET PLANTERS

COMMENCEMENT DATE: Annual

COMPLETION DATE: Annual

DEPARTMENT: Public Works

DESCRIPTION: Proposal by outside contractor to plant State Street planters all four seasons.

FUNCTION: Parks & Open Space

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|-----------------|-----------------|-----------------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$13,000 | \$13,000 | \$13,000 | \$13,000 | - | \$52,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$13,000 | \$13,000 | \$13,000 | \$13,000 | - | \$52,000 |

DETAILED EXPLANATION OF COST: Cost estimates from selected vendor is \$13,000.00.

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

BOROUGH ROADS, HIGHWAY AND INLET MAINTENANCE

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: 2025 Stormwater Projects include: 135 E. 2nd St SW Inlet Repair, \$50,000; 800 block of N. Plum SW Line Repair, \$120,000; 500 W. Front SW Install, \$25,000; State/Monroe Traffic Signal Pole, \$20,000; Miscellaneous Repairs \$20,000.

FUNCTION: Roads

PROJECT/FUNDING STATUS: N/A

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------------------|------|------|------|------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$235,000 | - | - | - | - | \$235,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$235,000 | - | - | - | - | \$235,000 |

DETAILED EXPLANATION OF COST: Est. \$235,000 total cost for all stormwater projects.

OPERATING BUDGET IMPACT: Minimal - This contract intended to support the Public Works department with supplemental support for specialty work.

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: Yes, inlet repair supports the Storm Water Management report that outlines ongoing maintenance to existing storm water inlets.

BOROUGH SIDEWALK MAINTENANCE

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2025

DEPARTMENT: Public Works

DESCRIPTION: The project is a "point & Shoot" maintenance contract for Borough owned sidewalks. 2025 Projects: Repair Fire House Parking Lot Apron/sidewalk, Heritage Park.

FUNCTION: Sidewalks

PROJECT/FUNDING STATUS: The Borough adopted this maintenance contract in 2020.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|------|------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$25,000 | - | - | - | - | \$25,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$25,000 | - | - | - | - | \$25,000 |

DETAILED EXPLANATION OF COST: Est. \$25,000 total cost for all sidewalk projects.

OPERATING BUDGET IMPACT: Minimal - This contract intended to support the Public Works department with supplemental support for specialty work.

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: N/A

BIKE INFRASTRUCTURE AND FACILITIES

COMMENCEMENT DATE: 2027

COMPLETION DATE: 2027

DEPARTMENT: Public Works

DESCRIPTION: Complete bicycle facilities in the borough, including a plan for strategic placement of bike racks, mapping and signage showing location of bike racks, bike tool and air stations. All existing bike racks painted a uniform bright color (red); new bike racks purchased in same color.

FUNCTION: Transportation

PROJECT/FUNDING STATUS: Concept idea from Open Space plan. Applied for Bicycle Friendly Community.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|------|------|-----------------|------|------|-----------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | - | - | \$25,000 | - | - | \$25,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | - | - | \$25,000 | - | - | \$25,000 |

DETAILED EXPLANATION OF COST:

Est. design & planning: \$5,000

Est. implementation: \$20,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: 2021 Open Space, Parks, Recreation and Bicycle Routes Plan

Recreation

BARRALL FIELD AND ELEMENTARY SCHOOL GROUNDS

COMMENCEMENT DATE: 2025

COMPLETION DATE: 2029

DEPARTMENT: Public Works

DESCRIPTION: Recommended projects include Edgmont Street Foul Ball netting, Field lighting, Tennis Court lighting, Tennis Court resurfacing, Wall repair.

FUNCTION: Transportation

PROJECT/FUNDING STATUS: Concept idea from Open Space plan. Requires coordination with RTMSD and MAGS.

FUNDING SOURCES:

| | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| General Fund | - | - | - | - | - | - |
| Capital Reserve Fund | \$25,000 | \$75,000 | \$95,000 | \$93,000 | \$20,000 | \$308,000 |
| Liquid Fuels Fund | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - |
| Debt | - | - | - | - | - | - |
| Other Funding Sources | - | - | - | - | - | - |
| Unknown | - | - | - | - | - | - |
| Total | \$25,000 | \$75,000 | \$95,000 | \$93,000 | \$20,000 | \$308,000 |

DETAILED EXPLANATION OF COST:

Estimated Total: \$308,000 over 5 years
 Edgmont Street Foul Ball netting - \$25,000
 Field lighting - \$220,000 (split cost three ways)
 Tennis Court lighting - \$95,000
 Tennis Court resurfacing - \$93,000
 Wall repair - \$20,000

OPERATING BUDGET IMPACT: N/A

ALIGNMENT WITH PLAN & CONSEQUENCE IF NOT APPROVED: 2021 Open Space, Parks, Recreation and Bicycle Routes Plan